

EXECUTIVE SUMMARY

European Equestrian Federation (EEF) — Board Meeting

20 October 2026 | Online

The EEF Board met online on 20 October 2026. All Board members took part.

The Board approved the minutes of its two previous meetings, launched the preparation of the operational plan for the EEF Strategy 2027–2030, reviewed the financial results for the third quarter of 2026, and took decisions on the online session with the FEI Presidential candidates, the 2027 Board calendar and the recruitment process of the Sport Events Liaison Manager. It also discussed the request for support received from the Ukrainian National Federation and prepared the European Regional Group meeting to be held alongside the FEI General Assembly.

DECISIONS

1. Approval of previous minutes

The Board approved the minutes and executive summaries of its meetings of 21 September 2026 and 2 October 2026. The executive summary is the document published to members after each Board meeting.

2. Operational plan for the EEF Strategy 2027–2030

Following the adoption of the Strategy 2027–2030 by the General Assembly, the Board agreed to prepare an operational plan by the beginning of December 2026. The plan will be structured by strategic pillar, list the key projects and measures, and include indicators to monitor delivery. It will cover the whole strategy period, with an annual review and the possibility to adjust, while the 2027 part will fit within the budget already approved. Emil Flam will lead the drafting, consulting the member of the WG who delivered the strategy, and Jim Eyre former chair of Strategy working group will be invited to support the Board on the operational plan and its monitoring, as a guest without voting rights. The Board underlined the importance of regular, transparent communication with member federations on the implementation of the Strategy.

3. Online session with the FEI Presidential candidates

The EEF will hold an online session for its members with the three FEI Presidential candidates, November 2026. Each candidate will have 30 minutes. The main topics raised by member federations — including horse welfare, the redistribution of fees and the voting system — and the related questions will be sent to the candidates in advance, and they will be encouraged to focus on these European priorities.

4. Board meeting calendar 2027

The Board fixed its meeting dates for January to April 2027, including an in-person meeting on the eve of the FEI Sports Forum in Lausanne. The remaining dates for 2027 will be set once the FEI Board calendar is published, so that the EEF Board meetings remain aligned with the FEI Board meetings. The date of the EEF General Assembly 2027 in Poland will be confirmed in the coming weeks.

5. Sport Events Liaison Manager

The recruitment of the Sport Events Liaison Manager, a position co-funded with the FEI, will follow the same joint process with the FEI as previously. The updated job description will be published shortly, with the aim of the new manager starting at the beginning of 2027.

KEY INFORMATION

6. Financial results Q3 2026

The Board reviewed the financial results for the third quarter of 2026, which are slightly better than forecast. Provisions are now recorded for costs relating to the quarter for which invoices have not yet been received, to give a realistic picture of each period. The Board supported the prudent budgeting approach. A proposal for placing part of the EEF's reserves in short-term deposits will be submitted to the Board.

7. Support for the Ukrainian National Federation

The Board discussed the requests received from the Ukrainian National Federation following the EEF's offer of support. The Board agreed will explore solidarity initiatives with an educational and motivational focus — such as hosting and training opportunities for Ukrainian riders and officials — in cooperation with interested member federations and, where possible, FEI Solidarity, without placing any obligation on federations.

8. European Regional Group meeting (3 December 2026, Jiangyin)

The agenda for the European Regional Group meeting will be submitted to the FEI by the end of October. Priority topics include the FEI rules revision process and the veterinary regulations, as well as the FEI Presidential election. Member federations will be invited to propose presentations to encourage peer-to-peer exchange, including on communicating sensitive rule changes.

9. Olympic Qualifiers for Group C (LA 2028)

Bids have been received for the Group C Olympic Qualifiers in jumping, dressage and eventing. Once the official bidding documents are received, the relevant working groups will review them and the EEF will provide its recommendations to the FEI, which takes the final decision. The ability of organisers to host all eligible athletes and horses will be an important consideration.

10. Regional Championships 2027

The Nordic-Baltic Championships 2027 are planned for June 2027 (Jumping, followed by Dressage and Para-Dressage). Balkan driving championship Osorhei 18-23 May, Balkan dressage championship Zapresic (CRO) 9-12 September, dates and venue for the Balkan Jumping to be confirmed on the FEI calendar.

11. Administrative formalities

The minutes of the 2026 General Assemblies have been finalised and translated, and the documents required for the registration of the changes to the Board and the amended Statutes in Belgium will be circulated for signature.

UPCOMING BOARD MEETING

- 10 November 2026