

EXECUTIVE SUMMARY

European Equestrian Federation (EEF) — Board Meeting

2 October 2026 | Online

The EEF Board met online on 2 October 2026, in its first meeting following the General Assembly held in Dublin on 22 September 2026, which elected and confirmed the members of the new Board. All Board members took part.

The meeting was dedicated mainly to the onboarding of the newly composed Board. It welcomed the three newly elected Board members and served as a refresher for all members on the role of the Board, the organisation of the EEF, how the Board meets and works together, and the priorities for the months ahead.

DECISIONS

1. Deputy to the EEF Group Chair on the FEI Board

As Regional Group, the EEF is represented on the FEI Board by its Group Chair and Group Vice-Chair. A deputy is already in place for the Vice-Chair. The Board agreed with the proposal of the EEF President to support Philine Ganders-Mayer as deputy to the EEF Group Chair, to step in should the Chair be unable to attend an FEI Board meeting. The proposal will be communicated to the FEI.

KEY INFORMATION

2. The Board's role and working principles

The Board reaffirmed that, while its members bring the experience of their own national federations, they act solely in the interest of the EEF and of all 40 member national federations, looking beyond any single federation, region or discipline. The Board also reaffirmed four core principles for its work: respect, commitment, critical thinking and confidentiality. Debate within the Board is open, and once a decision is taken, the Board stands behind it collectively. Externally, the EEF speaks with one voice.

Board members' roles in national federations are not in themselves a conflict of interest. Each member makes a standing declaration, keeps it up to date, and declares any potential conflict on a specific matter at the start of each meeting, in line with the Internal Regulations.

3. Governance and organisation

The Board reviewed how the EEF is organised: the General Assembly as the sovereign body; the Board of Directors, responsible for strategy, policies, regulations, working groups and major commitments; the Executive

Board, which prepares and follows up Board decisions; the Secretary General and staff; and the working groups and the permanent EU Committee, which advise the Board. The Board underlined its intention to strengthen how it engages with and follows up on the work of the working groups, with clear goals and mandates.

4. Board meetings and calendar

The Board will continue to meet online once a month, with one in-person meeting in Lausanne ahead of the FEI Sports Forum, in addition to the General Assembly. Following the change of the EEF's financial year, an online General Assembly will be held at the start of 2027 for the financial decisions. Agendas and supporting documents will be circulated further in advance to support preparation. The Board calendar will be set one year ahead and coordinated where possible with the FEI Board calendar.

The Board also confirmed that meeting minutes are prepared by the Secretariat and reviewed before circulation, and that automated note-taking tools should not be connected to Board meetings, to avoid the unreviewed distribution of meeting content.

5. Strategy 2027–2030 and operational plan

Following the adoption of the EEF Strategy 2027–2030 by the General Assembly in Dublin, the Board's priority for the coming months is the operational plan and the distribution of responsibilities among Board members across the five strategic pillars. The Strategy's ambition is that by 2030 every member federation can identify tangible ways in which the EEF has helped strengthen its work, improve efficiency, reduce costs or increase its impact.

6. FEI Presidential election

With the FEI Presidential election approaching, the Board agreed that the EEF will work to put the priorities raised by its members in Dublin before the candidates and to seek their commitments on these issues. The Board is also preparing the agenda of the European Regional Group meeting to be held alongside the FEI General Assembly.

7. Sport Events Liaison Manager

The position of Sport Events Liaison Manager, responsible for the Longines EEF Series and liaison with the FEI and organisers on European Championships, is currently vacant. The recruitment process will be run jointly with the FEI, with the aim of having the new manager in place at the start of 2027. The job description will be published once confirmed.

8. Administrative formalities

Following the General Assembly, the Secretary general is completing the formalities required under Belgian law to register the changes to the Board and the amended Statutes.

UPCOMING BOARD MEETING

- 20 October 2026