



Annual Ordinary EEF General Assembly 2026
Application Form for the position of
EEF President and/or EEF Ordinary Director (Board member)

PERSONAL INFORMATION	
Name, Surname	MLADIN MARILENA
Phone	+40723202025
Email	marilenamladin@gmail.com
Nationality	Romanian
Date of birth	21 February 1977
National Federation (NF) of the candidate	ROMANIAN EQUESTRIAN FEDERATION

With this document I apply for the position(s) of:

☐ **EEF President**
for term 2026-2030

☒ **EEF Ordinary Director (Board member)**
for term 2026-2030

The candidate can mark more than one position.

MOTIVATION AND VISION
Motivation for serving at EEF
My involvement in equestrian sport has taught me that meaningful progress is built over time — through consistency, cooperation and the willingness to take responsibility. Over the past twelve years, I have had the opportunity to experience our sport from different perspectives: as Vice President and President of a National Federation, as an organiser of international championships, as an FEI Official and, more recently, through my work within the EEF. Each of these roles has added a different understanding of what our sport needs and, equally important, of what National Federations need in order to develop. My professional background in law, economics, governance and financial supervision has also shaped the way I approach leadership and decision-making. I value clear rules and accountability, but I also know that good governance is not simply about rules. It is about listening, asking the right questions, understanding different perspectives and being prepared to take responsibility for decisions.



Also, my involvement in the EEF Working Groups has given me the opportunity to contribute beyond my own Federation and has strengthened my commitment to the work of the EEF.

I am applying for the EEF Board because I believe I can bring together these different experiences in a useful way — with an independent mind, a practical approach and a genuine willingness to work for the interests of European equestrian sport as a whole.

Vision for the EEF:

I believe the strength of the EEF lies in its ability to create value that National Federations cannot create alone.

Europe brings together some of the strongest equestrian nations in the world and Federations that are still building their sporting and institutional capacity. Their needs are different, but their future is increasingly connected. A strong EEF must therefore be relevant to both.

For developing Federations, this means access to knowledge, education, expertise and opportunities that can accelerate progress. For established Federations, it means a credible European platform able to anticipate common challenges, coordinate positions and give Europe a stronger voice where decisions affecting our sport are made.

This relationship should not be based on a distinction between those who give and those who receive. Europe already holds an extraordinary amount of knowledge, experience and innovation. The role of the EEF should be to make that collective intelligence work better — connecting people, sharing solutions that have proved effective and creating partnerships in which every Federation can contribute and every Federation can benefit.

I see three priorities as particularly important: strong and well-governed National Federations, a credible and influential European voice, and the sustainable development of equestrian sport.

This also requires us to look beyond the immediate needs of competition. Horse welfare, social licence, integrity, regulatory change, financial and organisational sustainability, and the expectations of the next generation will increasingly determine the future of our sport. On these issues, even the strongest National Federations benefit from acting together. The EEF should not simply react to change; it should help its members anticipate it.

The EEF should respect the identity and autonomy of each National Federation while creating the common ground on which Europe can act together when it matters.

That is the EEF I would like to help build.



PROFESSIONAL BACKGROUND
Sports Career / Equestrian Background
• President, Romanian Equestrian Federation (2022–present) • Interim President, Romanian Equestrian Federation (2019–2022) • Vice President, Romanian Equestrian Federation (2014–2019) • Member, EEF Strategy Working Group 2026 • Member, EEF Legal and Governance Working Group 2026 • Former member, EEF Sport Development Working Group • FEI Jumping Judge – Level 1, currently progressing towards Level 2 (November 2026) • Over a decade of experience in equestrian governance, international representation, sport development and event organisation • Extensive cooperation with the FEI, EEF, National Federations, Organising Committees, officials and public authorities in the development and delivery of international equestrian sport. • Direct involvement in the organisation and delivery of major international equestrian events, including: ✓ Balkan Jumping Championships – 2016 and 2022 ✓ FEI Endurance World Championship for Young Riders & Juniors – Buftea 2025 ✓ FEI European Driving Championship for Children, Juniors & U25 – Oșorhei 2026 ✓ Balkan Endurance Championship – Buftea 2026 • Extensive involvement in the organisation of FEI international competitions and series, including CSI and CSIO events and the Danube Equestrian Series My equestrian experience combines federation leadership, European-level governance, FEI officiating and hands-on experience in the organisation and delivery of international equestrian sport.
Professional career/Work experience
• PhD in International Economic Relations • MBA – Business Administration • Academic background in Economics • Academic background in Law • Postgraduate studies in Financial Risk Management • Attorney-at-Law, Bucharest Bar • Extensive professional experience in financial-sector regulation and supervision within the Romanian Financial Supervisory Authority • Current responsibilities in Anti-Money Laundering and Countering the Financing of Terrorism (AML/CFT) supervision, including risk assessment, compliance and international supervisory cooperation • Expertise in governance, regulatory compliance, risk management and institutional frameworks



- Experience in European and cross-border regulatory cooperation and international working environments

REFERENCES AND ADDITIONAL DOCUMENTS

List of references and the additional document provided by the candidate:

1. Letter of Recommendation - Romanian Equestrian Federation
2. Letter of Recommendation - Romanian Olympic and Sports Committee
3. Letter of Recommendation - Romanian Paralympic Committee

DECLARATION

I, the undersigned, hereby declare that the information provided in this application form is true and accurate to the best of my knowledge. I understand that providing false information may result in disqualification from the selection process.

I acknowledge and accept the terms, requirements and job description of the EEF for the open positions and I am committed to upholding the principles and values of the European Equestrian Federation.

Date and signature of the candidate:

3rd of September, Bucharest

APPROVAL & SUPPORT OF THE NF ROMANIAN EQUESTRIAN FEDERATION

Claudiu Selistean

Secretary General

Signature / stamp:



Please submit the completed application form, along with any supporting documents, to the EEF Secretary General on secretarygeneral@euroequestrian.eu by 7th of September 2026 at 23:59 CET.



ANNEX I - NONDISCLOSURE OF CONFIDENTIAL INFORMATION

Name: **MARILENA MLADIN**

National Federation: **ROMANIAN EQUESTRIAN FEDERATION**

"Confidential Information" shall include but not be limited to any and all specifications, commercial and technical or non-technical data, contracts or other agreements, financials, business plans and analysis, drawings, product and service concepts and configurations, marketing proposals, documentation, or other technical or business information in relation to the EEF business, which is marked with an indicator such as "Confidential" or identified as such by the president and/or secretary general, but excluding information which:

- is or comes into the public domain otherwise than by disclosure or default by the member;
- was or is lawfully obtained or available from a third party who was lawfully in possession of the same and free to disclose it; or
- was already known to the member as evidenced by written record pre-dating such disclosure.

The EEF Director will not disclose any confidential Information to third-parties other than persons under appropriate burden of confidentiality and who are required to have the information in order to carry out the discussions regarding the EEF. The Director will take all reasonable measures and such measures shall include the highest degree of care to protect the secrecy of and avoid disclosure or use of confidential information in order to prevent it from falling into the public or the possession of persons other than those persons authorised to have any such information.

I will notify the president and the secretary general in writing of any misuse or request of disclosure of confidential information, which may come to the my attention.

I have read and understood this responsibility acceptance and accept the responsibilities and constraints listed above. I recognise that I might be removed or suspended from the position for which I was elected if I do not comply with these responsibilities and constraints.

Date:

3rd of September 2026

Signature:

A handwritten signature in blue ink, appearing to read 'Marilena Mladin', is written over a horizontal line.

ANNEX II – POTENTIAL CONFLICT OF INTEREST DISCLOSURE STATEMENT

1. Do you or a member of your immediate family transact business with or provide services to the EEF, one of its National Federations, an organiser of EEF Series and/or events, and/or a sponsor of such Events? Please list the relevant entities or persons below and describe the dealings. If none, please state “none”.

None.

Neither I nor any member of my immediate family has any personal business, commercial or financial relationship of the nature described in this question.

For clarity, my position as President of the Romanian Equestrian Federation is entirely voluntary and unpaid.

2. Are you or a member of your immediate family an officer, partner, director, trustee, owner (in the case of public companies, of at least 5% of total equity), beneficial owner, consultant or employee of any person or entity that does business with or provides services to the EEF, one of its National Federations, an organiser of EEF Series and/or events, and/or a sponsor of such events? Please list the relevant entities or persons below and describe the dealings. If none, please state “none”.

None.

I am President of the Romanian Equestrian Federation, an EEF National Federation. I hold this position on an entirely voluntary and unpaid basis.

Neither I nor any member of my immediate family has any personal commercial, financial or remunerated contractual relationship arising from my position within the Federation or with any of the entities referred to in this question.

Accordingly, I do not regard my position as President of the Romanian Equestrian Federation, in itself, as a potential conflict of interest with serving as an EEF Ordinary Director.

Should any specific situation arise during the mandate that may constitute a conflict of interest, I will disclose it promptly in accordance with the applicable EEF rules.

I understand that during my term I am required to update this disclosure promptly if my circumstances change. Failure to provide complete and accurate information, or failure to update this disclosure when required, may result in my removal from the relevant EEF body.

Date: Signature:

3rd of September 2026





FEDERAȚIA ECVESTRĂ ROMÂNĂ
ROMANIAN EQUESTRIAN FEDERATION

No.440/Bucharest, 4 September 2026

LETTER OF RECOMMENDATION

To the European Equestrian Federation

The Romanian Equestrian Federation fully supports the candidature of Mrs Marilena Mladin for the position of EEF Ordinary Director for the 2026–2030 term.

During more than twelve years in the leadership of the Federation, as Vice President, Interim President and, since 2022, President, Ms Mladin has contributed to the development and international representation of Romanian equestrian sport and to strengthening its cooperation with the EEF, FEI and other National Federations.

Her combination of equestrian governance experience, involvement within the EEF Working Groups and professional expertise in law, economics, governance and financial supervision provides a strong foundation for contributing to the work of the EEF Board.

The Romanian Equestrian Federation is pleased to endorse her candidature and believes that her experience and perspective would make a valuable contribution to the work of the EEF Board and to the wider European equestrian community.

Claudiu Selistean

Secretary General

Romanian Equestrian Federation





COMITETUL
OLIMPIC
ȘI SPORTIV
ROMÂN



LETTER OF RECOMMENDATION To the European Equestrian Federation

The Romanian Olympic and Sports Committee is pleased to support the candidature of **Mrs Marilena Mladin, President of the Romanian Equestrian Federation, for the position of EEF Ordinary Director for the 2026–2030 term.**

Throughout her years of leadership within the Romanian Equestrian Federation, Mrs Mladin has demonstrated a consistent commitment to the development and international representation of Romanian equestrian sport. Her experience combines National Federation leadership with active involvement in European equestrian governance, international cooperation and the organisation of major international sporting events.

Her professional background in law, economics, governance and financial supervision brings an additional dimension to her sporting experience. We consider this combination particularly relevant in a European sporting environment in which sound governance, integrity, institutional responsibility and the ability to work across different national perspectives are increasingly important.

Mrs Mladin has shown a clear understanding that the development of European sport depends not only on the strength of individual National Federations, but also on their capacity to cooperate, share experience and address common challenges together.

We believe that her experience, judgement and European perspective would make a valuable contribution to the work of the EEF Board and to the further development of European equestrian sport.

The Romanian Olympic and Sports Committee is therefore pleased to endorse her candidature for the position of EEF Ordinary Director for the 2026–2030 term.

Sincerely,

George Boroi
Secretary General
Romanian Olympic and Sports Committee



COMITETUL NATIONAL PARALIMPIC	
INTRARE	Nr. 2945
IESIRE	
Ziua 07 Luna 09 An 2026	

**LETTER OF RECOMMENDATION
To the European Equestrian Federation**

I am pleased, on behalf of the Romanian National Paralympic Committee, to support the candidature of **Mrs Marilena Mladin, President of the Romanian Equestrian Federation, for the position of EEF Ordinary Director for the 2026–2030 term.**

One of the important challenges for the future of sport is to ensure that inclusion becomes part of the way sport is developed, rather than a separate objective. This requires National Federations willing to look beyond established structures, open new pathways and create opportunities for athletes who have not always had equal access to sport.

In my discussions with Mrs Mladin, I have appreciated precisely this openness. Our dialogue regarding the development of **Para Dressage in Romania** reflects a willingness to bring the Olympic and Paralympic dimensions of equestrian sport closer together and to explore how cooperation between our organisations can translate into concrete opportunities for athletes.

Mrs Mladin brings more than a decade of experience in the leadership of the Romanian Equestrian Federation, together with involvement in European equestrian governance and a substantial professional background in law, economics, governance and financial supervision. This combination gives her both an understanding of sport and the institutional perspective required for decision-making at European level.

I believe European sport needs leaders who understand that progress is not only measured by results, but also by the structures and opportunities we create for the future. **Performance and inclusion are not competing ambitions. Strong sporting systems should be capable of delivering both.**

For this reason, I believe Mrs Mladin would bring to the EEF Board a valuable perspective, combining experience, institutional responsibility and a genuine willingness to broaden the opportunities offered by equestrian sport.

The Romanian National Paralympic Committee is pleased to endorse her candidature for the position of EEF Ordinary Director and wishes her every success in this endeavour.

Sincerely,

Carol-Eduard Noyák
President
Romanian National Paralympic Committee

