

Overview of the Budget Components

Budget: July 2026 – December 2027

Following the Board's proposal to align the EEF's financial year with the calendar year, this budget covers a transitional 18-month period from July 2026 to December 2027, rather than the usual 12 months. Figures below are presented as totals for the full 18-month period unless stated otherwise. Over this period, the EEF budgets total operating income of €2,741,170 against total expenses of €2,725,087, before financial charges of €3,000 — a planned surplus of approximately €13,000, reflecting a deliberately prudent and balanced approach for a transitional budget of this length.

Operating Income

Income for the EEF continues to consist of three elements: Membership Fees, Commercial Income and Other Income.

Membership Fees, from National Federations and Associate Members, are budgeted at €205,800 over the 18 months, in line with recent experience.

Commercial Income, budgeted at €2,222,500, is driven almost entirely by the Longines EEF Series, reflecting the new five-year partnership agreement with Longines, together with a smaller contribution from Harcour, our new Official Supplier. Part of this figure (approx. €235,000) relates to Longines income deferred from the 2025/2026 financial year, consistent with the phasing of payments under the partnership.

Other Income, budgeted at €312,870, mainly reflects continued FEI support for sport development and for the Sport Event Liaison Manager (SELM) role, together with FEI Solidarity funding for Jumping and Endurance officials' courses. Unlike last year, no further income is budgeted from the EYLE project, which has now concluded following its final Erasmus+ funded phase.

Operating Charges

As in previous years, the budget structure is organised around the EEF's key projects: the Longines EEF Series, the Balkan and Nordic-Baltic Championships, Development, European Championships, Sustainability, FEI Matters, Communication, General Overheads, the EEF Board, the EEF General Assembly, the EEF Working Groups, and other EEF projects. Total expenses across all projects are budgeted at €2,725 087 over the 18-month period.

By far the largest single cost remains Prize Money and Sponsorship for the Longines EEF Series, budgeted at €1,628,000, consistent with the scale and importance of the Series to the EEF's activities. Staff costs are budgeted at €423 362, reflecting the EEF's current team, including the

Secretary General, the Sport Development Officer and the Sport Event Liaison Manager, with FEI support for Sport Development and the SELM role reflected on the income side above.

Accommodation, Travel and Representation Costs

Together, travel, accommodation, restaurant, reception and representation costs are budgeted at approximately €175,850 over the 18 months. These costs are spread across the EEF's activities, with the largest single contributions relating to the General Assembly, the Board, and the increased travel associated with the Sport Event Liaison Manager's engagement with the Longines EEF Series and European Championships.

Service Costs

Miscellaneous fees (€97,400) and Communication costs (€206,875) together make up the largest share of service-related spending. As in previous years, the miscellaneous fees line includes Sustainability and Development projects cost and provision for one-off costs, and planned project costs for research and studies. Accounting, audit and legal fees are budgeted at €64,500 for the period, reflecting continued investment in the EEF's financial governance.

Conclusion

The key drivers of income in this budget are Membership Fees, Commercial Income from the Longines EEF Series and our new partners, and continued FEI support for sport development and for the Sport Event Liaison Manager role. The key drivers of operating charges are Prize Money and Sponsorship for the Longines EEF Series, staff costs, communication and miscellaneous project costs, and the accommodation, travel and representation costs associated with delivering the EEF's activities across Europe.

This budget is realistic and grounded in the EEF's recent experience and data, and reflects the transition to a calendar-year financial cycle recommended by the Audit and Compliance Working Group. A key factor underpinning it is the continued cooperation with the FEI, which supports two of the EEF's main pillars — sport development and European championships — alongside the strength of the new five-year partnership with Longines and the arrival of Harcour as Official Apparel Supplier and DHL as Official Logistics Partner. With this ongoing support, together with the strong backing of our members, the EEF is well positioned to continue implementing its strategy, built around its five pillars: to Lead, to Develop, to Promote, to Champion and to Build.